



## Board of Directors

### Board Committees

- 1 Audit
- 2 Executive
- 3 Human Resources
- 4 Investment
- 5 Technology & Governance
- \* Chair

#### **Roger W. Crandall (2\*, 4, 5)**

Chairman, President and Chief Executive Officer  
Massachusetts Mutual Life Insurance Company  
Springfield, Massachusetts

#### **Karen H. Bechtel (1, 4)**

Managing Director, Retired  
The Carlyle Group  
New York, New York

#### **Mark T. Bertolini (2, 3\*, 5)**

Chairman and Chief Executive Officer,  
Retired  
Aetna Inc.  
Hartford, Connecticut

#### **Kathleen A. Corbet (1, 4)**

Founder and Principal  
Cross Ridge Capital, LLC  
New Canaan, Connecticut

Former President  
Standard & Poor's  
New York, New York

#### **James H. DeGraffenreid, Jr. (3, 5)**

Chairman and Chief Executive Officer,  
Retired  
WGL Holdings, Inc.  
Washington, D.C.

#### **Isabella D. Goren (1\*, 2, 4)**

Former Chief Financial Officer  
American Airlines, Inc. and  
AMR Corporation  
Fort Worth, Texas

#### **Jeffrey M. Leiden, M.D., Ph.D. (2, 4, 5\*)**

Chairman, President and  
Chief Executive Officer  
Vertex Pharmaceuticals Incorporated  
Boston, Massachusetts

#### **Marc F. Racicot (3, 5)**

Former Governor of Montana  
Former President  
American Insurance Association  
Washington, D.C.

#### **Laura J. Sen (1, 3)**

Former Non-Executive Chairman  
and Former Chief Executive Officer  
BJ's Wholesale Club, Inc.  
Westborough, Massachusetts

#### **William T. Spitz (2, 4\*, 5)**

Principal, Co-Founder and Director  
Diversified Trust Company  
Nashville, Tennessee

Vice Chancellor for  
Investments Emeritus  
Vanderbilt University  
Nashville, Tennessee

#### **H. Todd Stitzer (1, 2, 4)**

Lead Director  
Massachusetts Mutual  
Life Insurance Company  
Springfield, Massachusetts

Former Chief Executive Officer  
Cadbury PLC  
London, United Kingdom